GENERAL INFORMATION
MISSION

The Government Technical Advisory Centre (GTAC) promotes transparency and the effective management of public finances by assisting organs of state in building capacity for efficient, effective and transparent financial management. Its operating model provides technical consulting services, specialised procurement support, infrastructure project advice, and associated knowledge management and shared learning opportunities to build public sector capacity. These functions are undertaken through active partnerships with development agencies, universities, research centres and the non-state sector. GTAC seeks to stimulate debate and promote public discourse and understanding of policy, public economics and public financial management through a range of communication methodologies. It also draws on a programme for young graduates to build and sustain capability within the organisation.

VALUES

Several guiding values underpin the organisation’s approach to its programmes and activities:

- Accountability
- Integrity
- Collaboration and partnership
- Evidence-based learning
- Public and private sector participation
- Broad-based development

VISION

To serve as a creative centre of excellence for shared learning and advisory support in public policy, fiscal and financial analysis and management.
LEGISLATIVE AND OTHER MANDATES

1.1. Legislative Mandate

GTAC draws its mandate from the responsibility of the National Treasury to promote transparency and the effective management of public finances and to assist organs of state in building their capacity for efficient, effective and transparent financial management, as set out in section 6 of the Public Finance Management Act.

GTAC was established as a government component in terms of section 7A(4) of the Public Service Act (1994) through Government Notice 261, Gazette 35194, of 30 March 2012. GTAC is a component of the National Treasury, and the following Treasury functions were transferred to it as from 1 April 2014:

- Technical Assistance unit
- Public-Private Partnership unit
- National Capital Appraisals unit
- Employment Creation Facilitation Facility (Jobs Fund project management unit)

GTAC’s financing streams include core funding from the National Treasury, donor funding from international partners, and cost recovery on the provision of services.

1.2. Ministerial Guidance and Instructions

In the context of government’s National Development Plan and Medium-Term Strategic Framework, GTAC’s primary contribution lies in helping to build a capable state and a professional public service.

The 2014–19 Medium-Term Strategic Framework directs government to invest in infrastructure development, create jobs, transform South Africa to a low-carbon economy, and bring about social transformation and unity. GTAC aligns its strategic priorities with those of the Medium-Term Strategic Framework.

GTAC is one of five programmes in the National Treasury’s Programme 8: Technical Support and Development Finance, for which it plays a coordinating reporting role. To improve the coordination of inputs for Programme 8’s compliance reporting, GTAC will establish a steering committee that includes senior National Treasury staff. To oversee its own compliance with its governance arrangements, GTAC will also establish a Technical Advisory Committee in the new year.
1.3. GTAC’s Business Focus

GTAC’s business model, as promulgated, is based on demand for its services from the public sector. It does not compete for business with the private sector, and uses memoranda of agreement to consolidate its professional relationship with government partners. Priority business partners are the National Treasury and other centre-of-government departments (e.g. Public Service and Administration; Planning, Monitoring and Evaluation; and Cooperative Governance and Traditional Affairs).

GTAC promotes evidence-based learning and policy advice, and supports sound and effective procurement and programme management processes. Partnerships form the basis of its development methodology within government and with the private sector, academic and research community, and civil society stakeholders.
GTAC’s current organisational structure stems from the consolidation of business units, as per the Promulgation. Its strategy has been tabled in Parliament for approval. Once this has been finalised, GTAC will refine its organisational structure to facilitate delivery against the strategy.

GTAC’s advisory and support functions were organised as follows in 2016/17:

- Transaction advisory services: Support for major infrastructure procurement projects, public-private partnerships (PPPs) and service delivery improvement transactions, including project conception and registration, transaction process support, and legal and financial advice.
- Infrastructure and capital project appraisal: Infrastructure planning support, appraisal of capital projects, network industry analysis, and regulatory advice, particularly in the energy, transport, water and sanitation, and communications sectors.
- Technical consulting services: Organisational development and advisory and project management support for a range of national, provincial and municipal organs of state, through four work clusters:
  - Economic development
  - Social development
  - Municipal support and human settlements
  - Public management and organisational development
- Public economics and expenditure reviews: Evaluation of public expenditure and performance; environmental economics; planning, budgeting, reporting and monitoring of service delivery; and capacity building in public finance.
Clockwise, from the top:

Nomlotha Mazibuko
Acting Head Senior Manager: Human Capital Management and Corporate Support Services

Besa Muthuri
Director: Human Resources Management and Corporate Support

Markus Rautenbach
Head of Finance

Shahid Khan
Acting Head of GTAC

Subethri Naidoo
Senior Manager: Strategy Management and Communications Unit

From the top:

Ronette Engela
Head of Public Expenditure and Policy Analysis

Lindive Ndlela
Senior Manager: Technical Consulting Services

Emmanuelle Gille
Senior Manager: Technical Consulting Services

Nicky Prins
Head of National Capital Projects Appraisal Unit

Tumi Moleke
Head of Transaction Advisory and PPP Unit

Xavier MacMaster
Head of Project Management Unit: Municipal Finance Improvement Programme

Najwah Edries
Head of Project Management Unit: Jobs Fund